

# A Consolidation of Methodologies

Rakesh Radhakrishnan  
Lead IT Architect  
Sun Microsystems, Inc

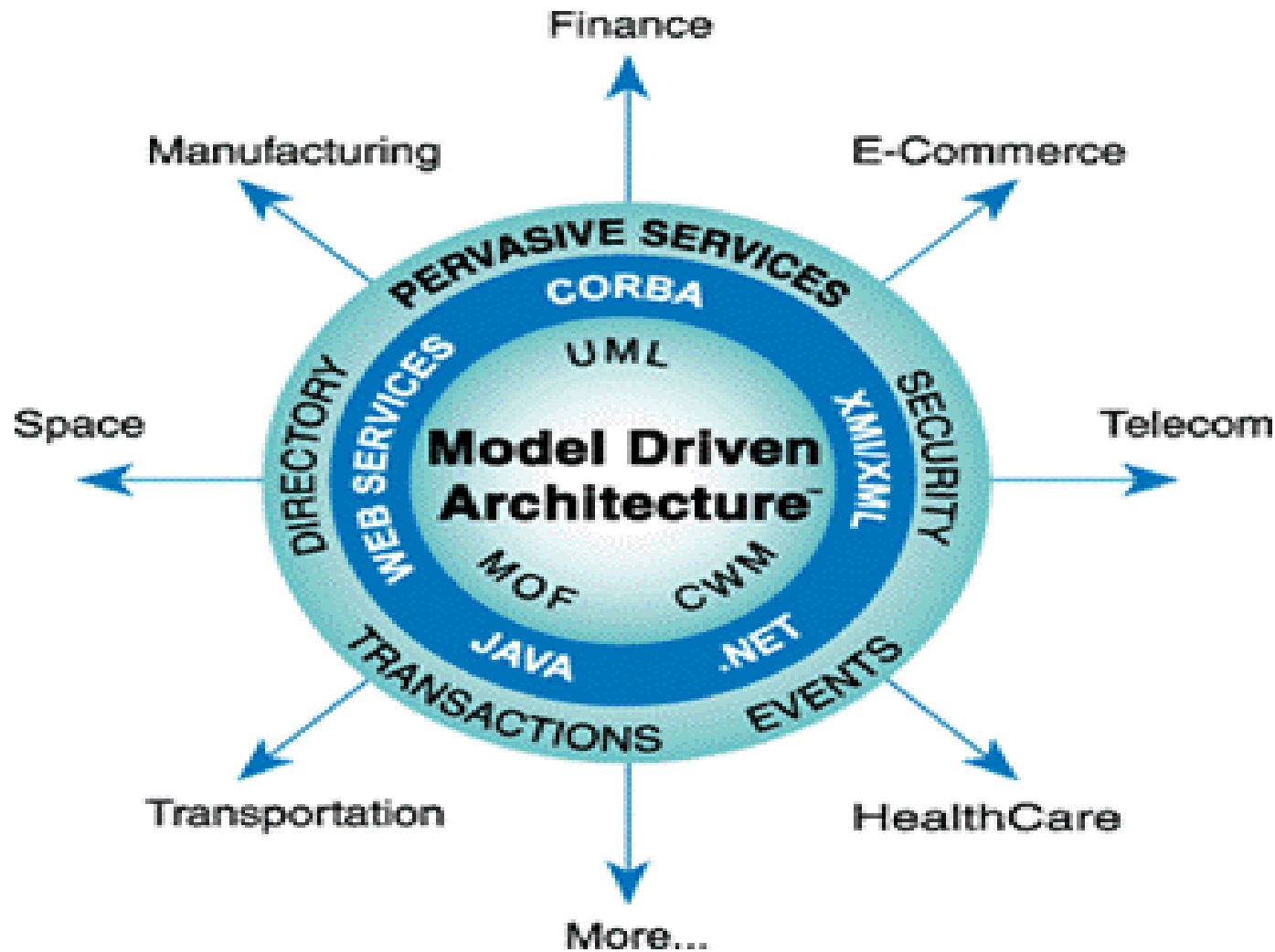
# The objectives of Integrating Methodologies:

- ? Build awareness of the Implementation and Management aspects of an Architecture
- ? Leverage the core concepts/ideas from different initiatives
- ? Align -best of breed methodologies
- ? Identify flow between an Enterprise's Business/Information Architecture, Application Architecture, Services Architecture, Implementation/Deployment Architecture and Management Architecture

# Agenda

- ? Overview of OMG's Model Driven Architecture & its focus on an Integrated Information Architecture (Business/Data Models)
- ? Overview of RUP/UML based Iterative Development Methodology & its focus on Application Architectures
- ? Overview of The Open Group's Architecture Framework/Architecture Development Methodology & its focus on Services Architecture
- ? Overview of OGC's Prince 2 as a methodology that focuses on the implementation of a Physical/Deployment Architecture
- ? Overview of OGC's IT Infrastructure Library & its focus on the Management of a deployed Architecture
- ? Alignment of Methodologies + Architectures with AIM
- ? Q & A
- ? Wrap-up and Closure

# Object Management Group's Model Driven Architectures



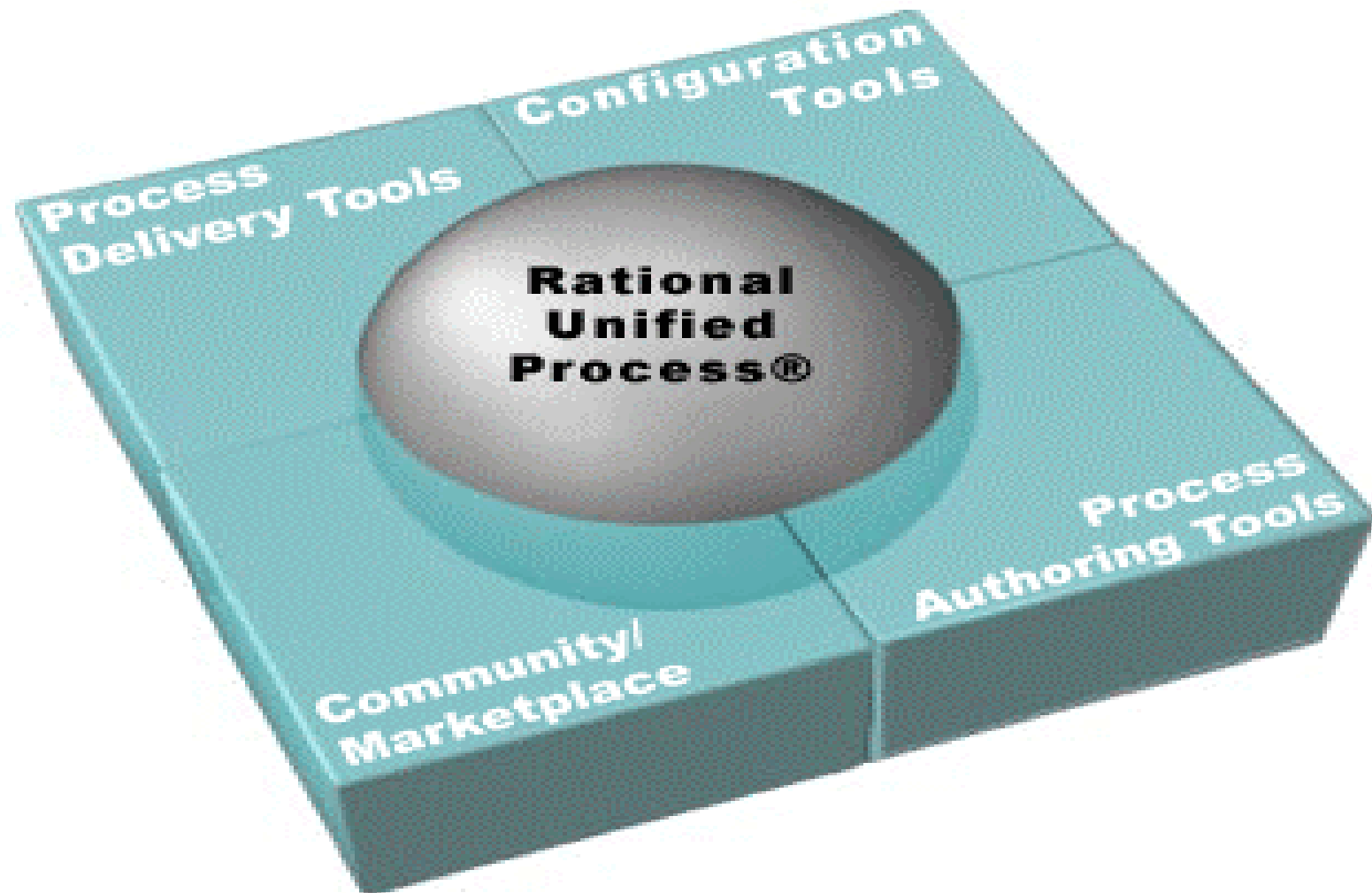
# Object Management Group's Model Driven Architectures

- ? MDA suite of standards include Unified Modeling Language (UML); Meta-Object Facilit (MOF); XML Meta-Data Interchange (XMI); and Common Warehouse Meta-model (CWM)
- ? Applying MDA to Enterprise Computing by David Frankel (excellent resource) – move from Machine Centric Computing to Application Centric Computing to Enterprise Centric Computing
- ? <http://www.omg.org/mda> Is also a very usefull resource
- ? Sample implementation of MDA's tools - <http://www.metamatrix.com> (that includes a MOF, XMI and CWM)
- ? Core value proposition – addresses Enterprise Information Integration with a meta repository of all the data/business models in an enterprise

# Object Management Group's Model Driven Architectures

- ? Overview of OMG's Model Driven Architecture & its focus on an Integrated Information Architecture (Business Models)
- ? MDA aids in the development of Conceptual Business Models and Data Models
- ? Model Driven implies that its typically not platform specific and maintenance over time is possible
- ? Can scale from one focus area (customer focused, employee focussed, supplier focussed) to the entire enterprise
- ? Industry specific/domain specific modeling tools/templates can be developed/reused
- ? Forms the basis for building applications (based on OO technologies) and services

# Rationale's (IBM) Unified Process & Iterative Development Architectures

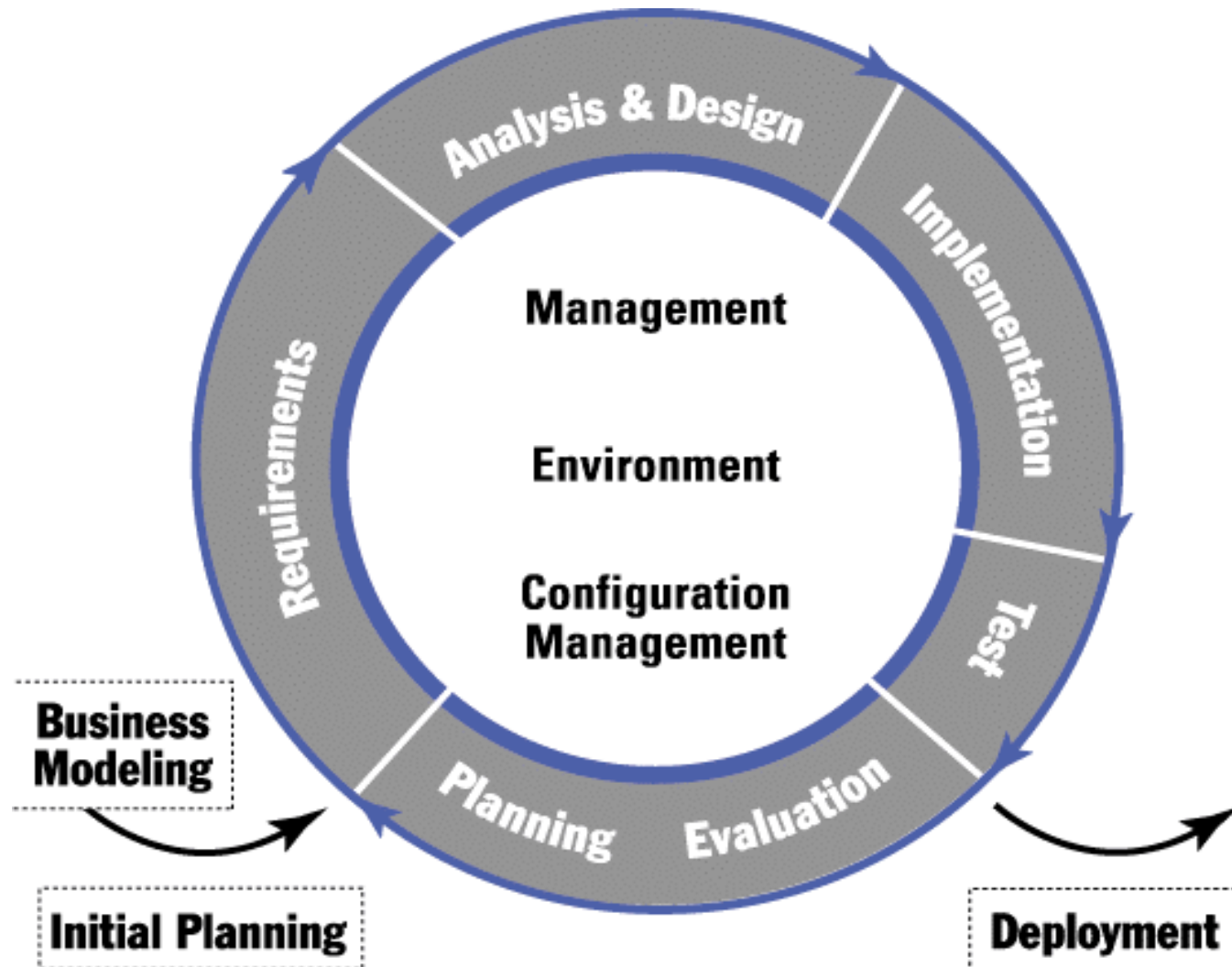


# Rationale's (IBM) Unified Process & Iterative Development Architectures

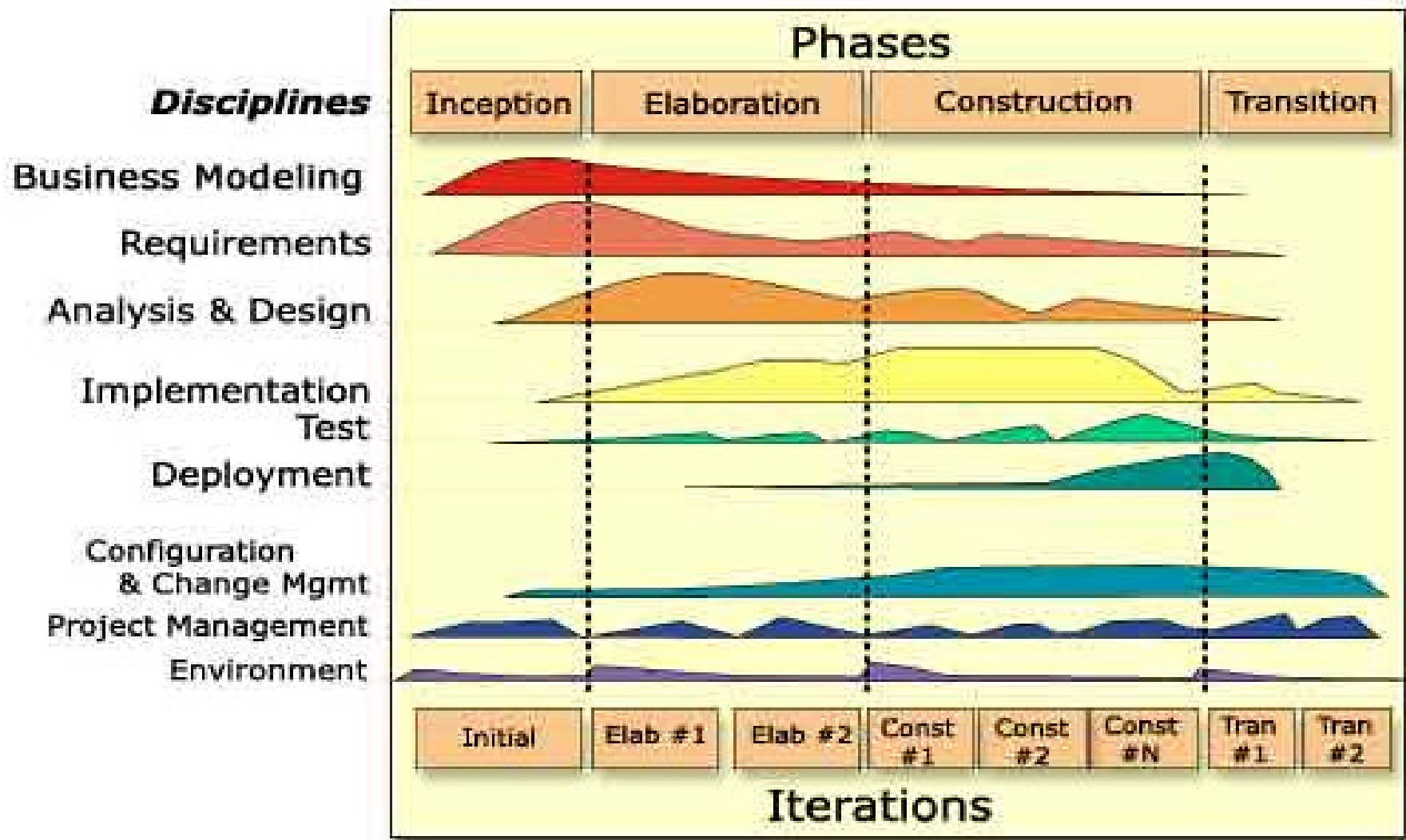
- ? Overview of RUP/UML based Iterative Development Methodology & its focus on Application Architectures
- ? RUP and UML is extensively leveraged for the development of applications in the OO world (java/c#)
- ? Its an iterative model where the application/s developed are extensible in nature (add-on functionality/features)
- ? It aids in the definition, description and specification of interfaces between services
- ? It forms the basis for developing business services (on top of an application infrastructure stack that offers a set of basic/foundation services – App/Web/Dir/DB/Portal/Id/Int Servers)
- ? Supported by a set of Process Authoring Tools, Process Delivery Tools, Configuration Tools.
- ? Notion of developing iteratively (J2EE & .NET)
- ? Best practices, workflows and artefacts



# Rationale's (IBM) Unified Process & Iterative Development Architectures



# Rationale's (IBM) Unified Process & Iterative Development Architectures



# The Open Group's Architecture Framework & Dev'pt Methodology

*The Iron Age (60's to early 90's) - Mainframe – Separation of a purely software architectural approach and the architecture of the remainder of the infrastructure and environment.*

*The Renaissance (70's to 2000) - Client Server/UNIX – Architecture by Specifications – Bodies such as IEEE and ISO were the first to begin to describe an instance of a technology landscape*

*The Industrial Revolution (80's to now) - PC and the Internet explosion – Architecture by Products*

*Galactic Enlightenment (03/04 and beyond maybe) - realization of “the network is the computer” - The future – “:basic infrastructure consolidation (STAR): networks, operating systems and software architectures will merge into a small number of key technologies all necessary to support “INTER-OPERABLE WEB APPLICATIONS”*

# The Open Group's Architecture Framework & Dev't Methodology

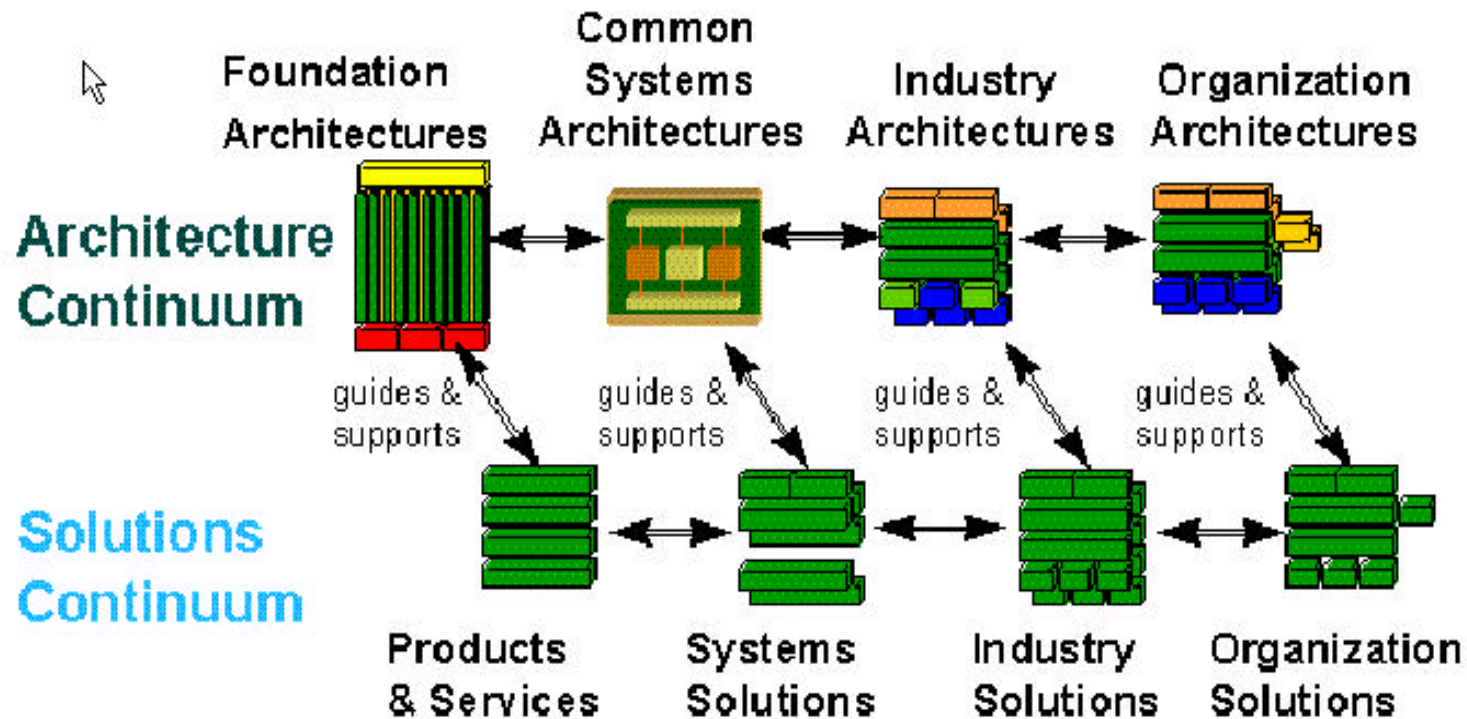
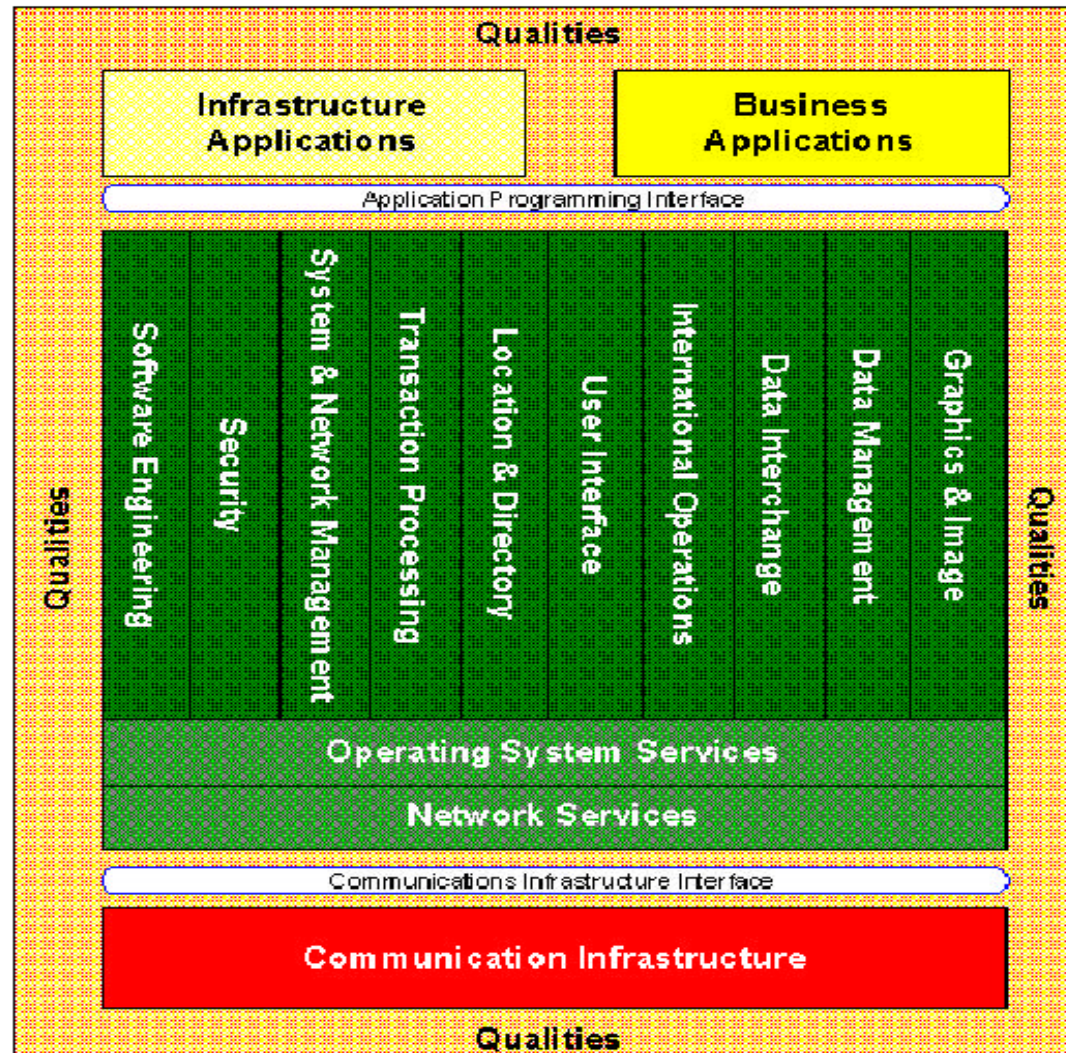


Figure 4: The Enterprise Continuum

# The Open Group's Architecture Framework & Dev't Methodology



# The Open Group's Architecture Framework & Dev't Methodology

- ? Overview of The Open Group's Architecture Framework/Architecture Development Methodology & its focus on Services Architecture
- ? Col Perks Book on Enterprise IT Architectures
- ? TOGAF + ADM + TRM + IIRM more helps with the build up of a Technical Architecture
- ? It defines, describes and specifies the basic foundation services that are needed to build business services in an Enterprises Technical Architecture
- ? It has a comprehensive set of Services Taxonomy (including System Services, Storage/management services, Security Services, etc.).
- ? It acts as glue between the logical and the physical Architectures

# The Open Group's Architecture Framework & Dev't Methodology

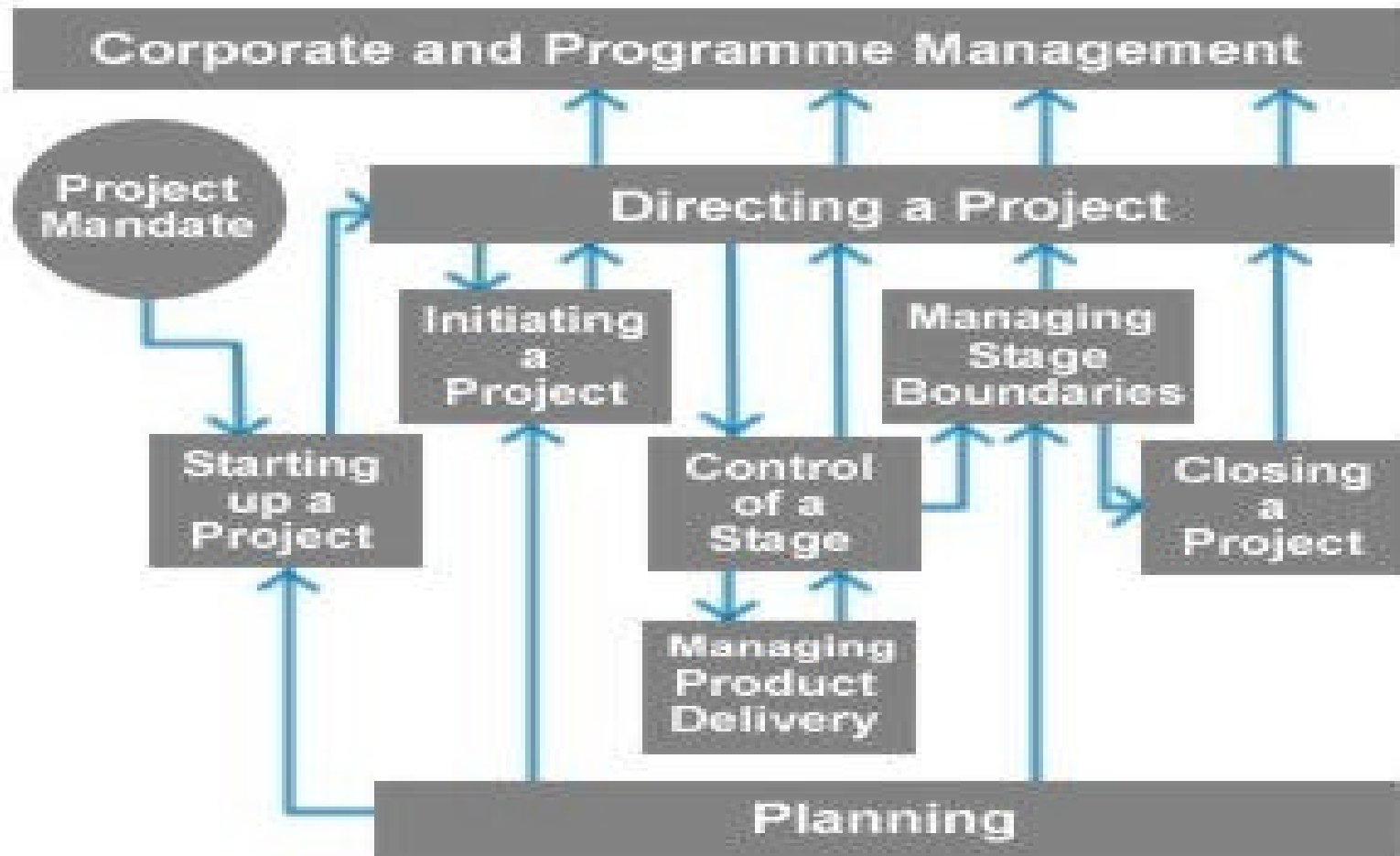
- ? Phase 1: Initiation and Framework
- ? Phase 2: Baseline Description
- ? Phase 3: Target Architecture
- ? Phase 4: Opportunities and Solutions
- ? Phase 5: Migration Planning
- ? Phase 6: Implementation
- ? Phase 7: Architecture Maintenance

# OGC's PRINCE 2 Implementation Methodology

- ? Overview of OGC's Prince 2 as a methodology that focuses on the implementation of a Logical and Physical/Deployment Architectures
- ? PRINCE stands for Projects IN Controlled Environments
- ? Prince 2 leverages the best practices around project/program management processes
- ? Addresses risk mitigation techniques
- ? Logistics Issues
- ? People and Resource concerns
- ? Expectations Management
- ? Ensures successful deployments for Large Scale multi-vendor deployment Architectures (including network, server and storage elements)
- ? Leverages prior efforts and blends logical architecture with a real deployment architecture

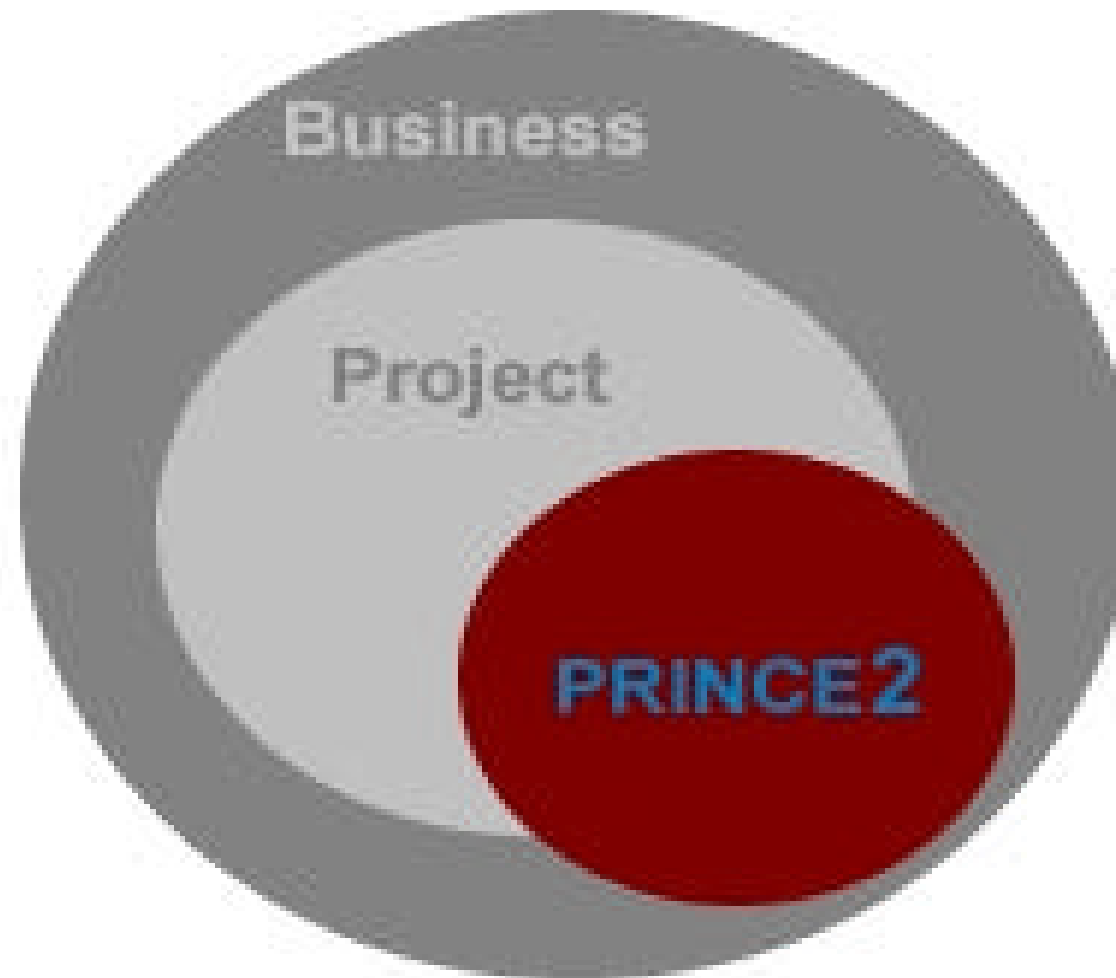


# OGC's PRINCE 2 Implementation Methodology



PRINCE 2 Process Model

# OGC's PRINCE 2 Implementation Methodology



## Scope of PRINCE 2

# OGC's ITIL as a Operations Management Methodology

- ? Overview of OGC's IT Infrastructure Library & its focus on the Management of a deployed Architecture
- ? Post deployment management of operations (sustenance of the architecture)
- ? Clearly defined SLA's & OLA's
- ? Clearly defined disciplines – change management, problem management, incidence management, etc.
- ? Addresses the optimisation of an architecture and infrastructure on a continuous basis
- ? Management of Business Services from the Beginning of Life to End-of Life

# What is AIM?

(Architect, Implement, Manage)

- ? AIM is cluster of methodologies associated with
  - developing
  - deploying
  - maintainingopen Architectures for delivering customer solutions
- ? A = Architect, I = Implement and M = Management
- ? A = MDA+TOGAF+RUP, I=Prince 2 and M=ITIL

# Methodologies (& Techniques)

Methodology/ Techniques	Data Models	Meta Models	Business Models	Technical Repository	Control Mechanisms	Management Tools
OMG/MDA	ERD/Class Diagrams	MOF, XML, CWM	UML	N/A	N/A	N/A
RUP/UML	ERD/Class Diagrams	XDE, Modeler	UML (as an input)	N/A	Process Delivery Tools	Configuration Tools
TOGAF/ADM	N/A	ADML	IIIRM	TRM SIB	N/A	N/A
OGC/PRINCE	N/A	N/A	N/A	N/A	Artifact Driven	Change Management Tools
OGC/ITIL	N/A	N/A	N/A	N/A	OLA/SLA's	CMDB

# Methodologies are expected to be:

- Scalable
- Repeatable
- Extensible
- Non-prescriptive
- Partner friendly
- Flexible
- Predictable
- Span  
Industry/Domain
- Customer problem focused
- Promote accountability
- Use common terminology
- Measurable
- Quality solution
- Open

# Methodologies Aligned with Architectures

MDA = Enterprise Information Architecture

RUP/UML = Enterprise Application Architecture

OGAF/ADM = Enterprise Technical/Services Architecture

3C/Prince2 = Enterprise Physical/Deployment Architecture

3C/ITIL = Enterprise Operational/Management Architecture

# Q & A