_experience the commitment





Setting up an Enterprise Architecture Practice A CGI experience

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Agenda

- Definition of EA
- Client Base
- Core Competencies
- Training
- **■** Focus
- Tools
- Chunking
- Conclusions





Define EA

- Many definitions
- Enterprise Application Integration (EAI) ?
- **■** Framework
- Deliverables
- Methodology
- Metrics



Client Base

Private Sector

- Publicly Owned
- Quarterly Focus
- Clear quantitative ROI
- Planning Culture
- Legislation

Public Sector

- State of Government
- Architecture consciousness
- Legislation
- Funding Formula
- Contracting





Core Competencies

Business

- Need to engage executive management
- Understanding
- Experience
- Facilitation & Negotiation
- Project Management

Technical

- Conceptual Thinkers
- Abstraction
- Formal Broad Knowledge
- Specific expertise





Training

- **EA is all-encompassing**
- Multi-disciplinary
- Soft skills
- Formal
- Certification



Focus

- Corporate Business Model
- EA Model
- Business Architecture
 - Management Consulting
 - Has to be done
- Implementation Architectures
 - Select Dimension
 - Achieve
 - Proceed to next
- Build References





Tools

- Consistency
- Speed
- **■** Ease of Use
- Solvency
- Openness
- Abstraction



Chunking

- Rome not built overnight
- Discrete deliverables
- Study and Listen
- Customize
- Blocks



Conclusions

- Difficult Practice
 - Major Impact
- Multi-Disciplinary
- Incremental Delivery
- Teamwork
 - Horizontal practice
- Many Years
 - Competence
 - Credibility





QUESTIONS?

Thank-you



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A New Way of Looking at EA - Logical

Business Architecture

Enterprise Implementation Architectures

And so on ...

Financial Management

Supply Chain

Human Resource Management

Public/Corporate Policy and Management

Information Technology





IT Governance Processes

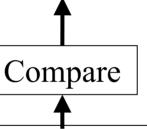
How

Set Objectives

- •IT aligned with business
- •IT enables business & maximizes benefits
- •IT used responsibly
- •IT-related risks managed

Provide Direction • IT Part of corporate guidance

- - Best Practices
 - Value
 - Alignment
 - Manage Resources
 - Manage Risk
 - Manage Performance



Measure Performance

- Key Goal and Performance Indicators (CoBIT) and PRM
- •Customer Orientation, Operational Excellence, Future Orientation and Corporate Contribution (BSC)

IT Activities

- Increase automation
- Decrease Cost
- Manage Risks





IT Governance Who and When

Who

- Board Board of Directors and IT Strategy Committee
- Executive Management Commissioners, D/Com, and CIO (Portfolio Management)
- Committees IT Steering Committee, Tech Council, IT Arch Review Board

When

- Implement an IT Governance Implementation Plan Now
- Implement IT Governance iteratively and move up the maturity ladder

Nonexistent	Initial	Repeatable	Defined	Managed	Optimized
0	1	2	3	4	5



IT Governance - Concluding Comments

- Manage IT like any other corporate asset
- IT becoming key corporate value delivery enabler
- Need to involve non-IT personnel
- Existing body of governance knowledge
 - E.g. Information Technology Governance Institute, OECD
- Enterprise Architecture for
 - strategic alignment,
 - efficient resource management and
 - capability delivery
 - E.g. Federal Enterprise Architecture Framework
 - E.g. DoD Architecture Framework



