



# DMLSS

*Defense Medical Logistics Standard Support*



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## **The Convergence of Semantic Naming and Identification Technologies Conference**

### **RFID / Wireless Coordination and Collaboration Across MHS**

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# RFID and wireless solutions have broad applications in the medical field



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## Wireless Technologies

- ▶ RFID
- ▶ Wireless LAN (802.11 a/b/g)
- ▶ WIMAX
- ▶ Commercial Wireless Services
- ▶ Bluetooth
- ▶ RTLS (Real Time Locations Services)
- ▶ LMR (Land Mobile Radio)



## Wireless Applications

- ▶ Drug Counterfeit solutions
- ▶ Cold Chain Management
- ▶ Point-of-Care applications - Accessing electronic medical records at patients' bedsides
- ▶ Telemedicine
- ▶ Autonomous Supply Chains
- ▶ Patient Safety (e.g. medication administration)
- ▶ Asset / Personnel Tracking
- ▶ Inventory management
- ▶ Voice Communications

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# This is best evident from the proliferation of wireless systems and applications in the medical community



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**IDC** found that more than **80% of health care organizations** polled said they have **deployed wireless LANs** or plan to deploy one in the next 12 months.

US Navy, Fleet Hospital Three, Iraq – Using RFID to track wounded soldiers, refugees and POWs

MHS – MTFs are using Wireless LANs in receiving gates, enabling mobile workers untethered access to the DMLSS application

VA – BCMA (Barcode Medication Administration) uses wireless laptops and PDAs to improve patient care

Boston, MA Beth Israel Deaconess Medical Center– wireless asset tracking

Ft. Bragg – Employed active RFID to track medical equipment

Charlotte, NC – passive RFID infant tracking security system

Houston, St. Luke – RFID to improve bed management

Ingalls Family Care Centers – provide wireless access to doctors for reviewing medical imaging output, patient records, and virtual discussion groups

2005 **HIMSS** survey showed that **79%** of 253 health care executives said they **will use wireless** information systems this year while 54 percent said they will use handheld devices.

George Washington University Hospital – wireless throughout new facility, even elevator shafts: tracks patients moving between floors

Yale, New Haven – RFID used to improve equipment management and flow of patients and medical staff

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## DoD is attempting to standardize and optimize implementation by publishing directives such as RFID



### ▶ **Passive RFID Policy** applied to cases, pallets of materiel:

- **January 2005:** Operational Rations, Clothing, Tools, Personal Demand Items, Weapon System Repair Parts & Tools shipped to two DLA warehouses
- **January 2006:** Comfort Items, Petroleum, Lubricants, Oil, Chemicals, Additives, Barrier Material, Ammunition, Pharmaceutical and Medical Materiel shipped to specific locations
- **January 2007:** All classes of materiel shipped to all DoD locations must have passive RFID tags whether shipped vendor to DoD or DoD to DoD

### ▶ **Active RFID Policy** ( Updated July 30<sup>th</sup> 2004)

- Applied to all freight containers, consolidated air pallets and large engine containers shipped to/from overseas DoD receiving points (includes all war reserve materiel in MILVAN, SEAVAN or air pallets)

### ▶ **AIS Integration**

- **Beginning in FY 2007** – logistics automated information systems (AISs) involved in receiving shipping and inventory management will use RFID to perform business transactions

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## Despite policy directives, significant challenges exists



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- ▶ The need to efficiently leverage existing / same infrastructure for multiple mobility solutions across diverse installations
- ▶ Security
  - Systems may be vulnerable to security threats that can affect mission resilience beyond those traditionally associated with IT systems (e.g., tag destruction)
  - Retrofitting RFID and wireless security measures could be costly and alter business case ROI
  - HIPAA compliance in the wireless and mobility environment will require specific consolidations
  - Inherent Interfere issues that can affect operations
- ▶ Changing Technology- Investments may be made in architecture and products that are not sustainable in the long run (e.g. EPC vs. ISO, or EPC Gen 1 vs. EPC Gen2)
- ▶ Lack of common policy and strategy can yield to the development of stovepipe systems that are not interoperable
  - Difficulty in extracting maximum value from RFID (and AIT) generated data
  - Inability to broadly share relevant information
  - Difficulty in fusing data from various sources
  - Service parochialism
- ▶ Overabundance of data
  - Potential to overwhelm existing legacy systems, data repositories and enterprise networks
  - May cause inefficient bandwidth utilization

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## MHS is directly affected by these challenges as it moves forward with wireless adoption



- ▶ DMLSS Program has to adhere to the RFID directive
  - How to leverage existing wireless infrastructure at loading docks..
  - Which RFID technology to use in each situation
    - Logistics: EPC gen1 vs. gen2
    - Asset tracking – active, passive, hybrid
  - What security safeguards if any should they plan for
  - How should they exchange lessons learned with other services
- ▶ TMIP Program will provide POC application to medics in the tactical field
  - Which air-interface protocols should be used
  - What handheld device should be utilized that is also compatible with a broader set of applications – e.g. logistics
- ▶ Selecting a wireless communications technology within MTFs
  - VOIP & WIFI, Cellular, simple cordless phones, pager

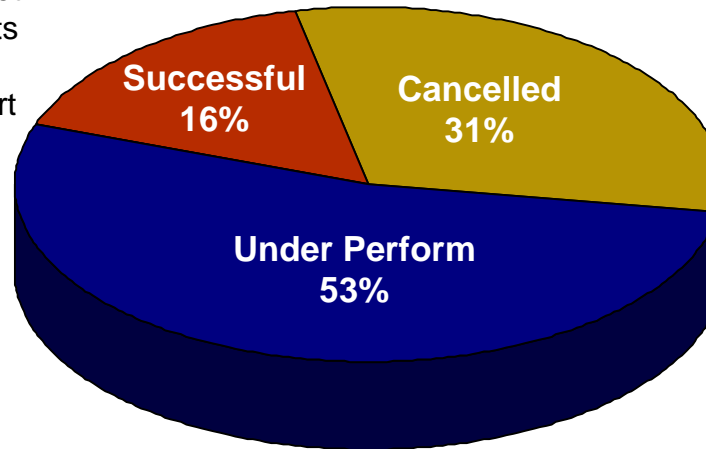


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## Many technology initiatives have had mixed track records

### 16% delivered on time/on budget

- ▶ Clear statement of requirements
- ▶ Stakeholder involvement
- ▶ Executive Management Support
- ▶ Proper training



### 31% cancelled before completion

- ▶ Business case invalid
- ▶ Funding
- ▶ Prioritization

### 53% late, over budget and/or delivered less than requirement

- ▶ Incomplete requirements
- ▶ Lack of stakeholder involvement
- ▶ Lack of resources
- ▶ Unrealistic expectations
- ▶ Lack of senior support

Source: Standish Group International

***With proper planning wireless initiatives can avoid similar pitfalls***

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## A comprehensive approach for a successful wireless implementation includes.....



### ▶ Planning

- Look at strategic needs of organizations and consider how wireless solutions align with those strategies
- POM process to fund all aspects of technology insertion (hardware, software, site survey, installation, etc.). Will technology be funded centrally or through operating budgets?
- Consider impact of Enterprise Architecture on desired solution

### ▶ Policy

- Create clear, targeted policies to provide guidance on implementation and security considerations
- Consider BPA contracts for hardware, software and services to ease implementation of comprehensive solutions across multiple locations / services

### ▶ R&D

- Understand the technologies, how they may best be used and their limitations

### ▶ Communication

- Educate personnel on policies and technologies

### ▶ Feedback

- Solicit feedback from end users via working groups

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## What are the benefits of a comprehensive approach?



- ▶ Mission Effectiveness
  - Enhanced support to the war fighter (just in-time healthcare / logistics, etc.)
  - Increased Patient Safety
  
- ▶ Efficiencies
  - A consistent solution means lower learning curves as personnel move from location to location
  - Solutions to issues at one location can quickly be disseminated throughout the network
  - Increased ability to accommodate new technologies and initiatives
  - Reduce errors and streamline the supply-chain to ensure the right product arrives at the right locations at the right time
  - A consistent approach to implementing wireless & mobility solutions that keep costs low
  - Added data allows for better activity measurement leading to more opportunities for improvement

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# DMLSS will act as the Center of Excellence for RFID and wireless technologies across MHS



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- ▶ Spearhead the development and coordination of a Wireless Working Group to include the relevant MHS stakeholders.
  
- ▶ Wireless working group to:
  - Coordinate needs of MHS and introduce best practices for wireless technologies
  - Provide assistance for developing guiding principles and policies that will shape application development and use as well as anticipate marketplace and standards evolution
  - Provide guidance for the introduction, implementation, and operation of mobility technologies across MHS

## Short Term

- Conduct a Mobility Maturity Readiness Assessment
- Participate in Service AIT meetings (USAF, USA, USN)
- Centrally research technologies and opportunities

## Mid Term

- Conduct a follow on pilot at Wright Patterson AFB
- Consolidate lessons learned and best practices
- Assist in the development of guidance document in the use of wireless technologies

## Long-Term

- Assist in plans for future implementations (POM, AIS changes, cross service coordination)
- Ensure emerging standards and policies do not overlook medical specific requirements

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# QUESTIONS

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